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**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

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**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**CONTENTS**

	Page
<b>Reference and Administrative Details</b>	1
<b>Trustee's Report</b>	2 - 9
<b>Governance statement</b>	10 - 12
<b>Statement on Regularity, Propriety and Compliance</b>	13
<b>Statement of Trustee's Responsibilities</b>	14
<b>Independent Auditors' Report on the Financial Statements</b>	15 - 18
<b>Independent Reporting Accountant's Report on Regularity</b>	19 - 20
<b>Statement of Financial Activities Incorporating Income and Expenditure Account</b>	21
<b>Balance Sheet</b>	22
<b>Statement of Cash Flows</b>	23
<b>Notes to the Financial Statements</b>	24 - 47

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**REFERENCE AND ADMINISTRATIVE DETAILS  
FOR THE YEAR ENDED 31 AUGUST 2023**

**Members**

Robert Evans (Chair of Governors)  
Michael Freeman  
Clara Freeman  
Sir David Clementi

**Governor**

Robert Evans ,Chair of Governors  
Michael Lightbound ,Vice chair of Governors and Chair of Finance Committee  
Emyr Fairburn, Headteacher and Accounting officer(resigned 14 November 2022)  
Angela Jewell, Vice chair of Governors and Chair of Condition of Learning committee  
Michael Freeman, Chair of Teaching and Learning Committee  
Dame Jane Roberts  
Louise John Shepherd  
Jonathan Barratt  
Antje Saunders  
Roy Griffins  
Anthea Harries  
Alex Woolmore.  
Andrea Rowe (resigned 4 April 2023)  
Faiza Ahmed  
Allan Atlee (appointed 1 August 2023)  
Anne Thidemann  
Martin Macquirre (appointed 28 July 2023)  
John Sukhdeo (appointed 28 July 2023)  
Emily Hubert (resigned 7 November 2023)  
Stephen Mitchell (appointed 01 September 2023)

1 denote member of Finance committee

<b>Company registered number</b>	08803983
<b>Company name</b>	King's Cross Academy Trust
<b>Registered office</b>	Stable Street, King's Cross. London. N1C 4AB
<b>Principal office</b>	4 Wollstonecraft Street, King's Cross, London, N1C 4BT
<b>Senior Management Team</b>	Emyr Fairburn. Headteacher Kay Baxter, Acting Headteacher Angela Scheffer, Chief Finance Officer Amy Charles, Assistant Headteacher Michele Gordon, Assistant Business Manager
<b>Independent Auditor</b>	BKL Audit LLP 35 Ballards Lane, London N3 1XW
<b>Bankers</b>	Barclays, Galmore Row, Birmingham
<b>Solicitors</b>	Bates Wells, Braithwaite, 10 Queen Street Place, London, EC4R 1BE

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 AUGUST 2023**

The Governors present their annual report together with the financial statements and auditors' report of the charitable company for the 1 September 2022 to 31 August 2023. The annual report serves the purposes of both a Governors' report and a directors' report and strategic report under company law.

The trust operates an academy for pupils aged 3 to 11 serving a catchment area in King's Cross. It has a pupil capacity of 446 and had a roll of 389 in the spring school census 2023.

**Structure, governance and management**

**Constitution**

The Academy is a charitable company limited by guarantee and an exempt charity. The charitable company's Memorandum and articles of Association is the primary governing document of the Academy. The Governors of King's Cross Academy Trust are also the directors of the charitable company for the purposes of company law. The charitable company is known as King's Cross Academy.

Details of the Governors who served during the year, and to the date these accounts are approved and included in the Reference and administrative details on page 1.

**Members' liability**

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

**Trustees' Indemnities**

Subject to the provisions of the Companies Act, every governor or other officer of the academy shall be indemnified out of the assets of the academy against any liability incurred by them in that capacity in defending any proceedings, whether civil or criminal, in which judgment is given in favour or in which they are acquitted or in connection with any application in which relief is granted to them by the court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the academy.

**Method of recruitment and appointment or election of Governors**

The management of the Academy is the responsibility of the Governors who are elected and co-opted under the terms of the articles of association and funding agreement as follows:

up to 11 Governors appointed by King's Cross Central Limited Partnership (KCCLP);

up to 1 Governor appointed by the London Borough of Camden and approved by the Governors;

a minimum of 2 Parent Governors (elected by parents of registered pupils at the Academy and must be a parent of a pupil at the Academy at the time of the election);

the Head teacher;

up to 2 staff Governors (the number of staff governors should not exceed one third of the total number of governors, including the head); and

up to 3 co-opted Governors appointed by the Governors.

The term of office for any governor is 3-4 years. The Head Teacher's term of office runs parallel with his term of appointment.

Subject to remaining eligible to be a particular type of governor, any governor may be reappointed or re-elected.

**Policies adopted for the induction and training of Governors**

The training and induction provided for new governors will depend on their individual experience and expertise. Where necessary an induction will provide training on charity and educational, legal and financial matters. All new governors are given a tour of the academy and the chance to meet with staff and students. All governors are provided with copies of policies, procedures, minutes, budgets, plans and other documents that they will need to understand their role as trustees and directors of the academy.

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 AUGUST 2023**

**Structure, governance and management (continued)**

**Organisational structure**

The academy has established a management structure to enable its efficient running. The structure consists of two levels: the governors and the executives who are the senior leadership team

The governing body has considered its role thoughtfully and decided that the role of the governors is to approve the strategic direction and objectives of the academy and monitor its progress towards these objectives.

The governing body has approved a scheme of delegation which sets out a statement on the system of internal control, responsibilities, standing orders, a scheme of delegation and terms of reference. The Head Teacher is directly responsible for the day to day running of the academy and is assisted by a senior leadership team.

Governors are responsible for setting general policy, adopting an annual plan and budget, monitoring the academy by use of budgets and making major decisions about the direction of the academy, including capital expenditure and senior staff appointments.

The Head Teacher assumes the accounting officer role.

**Arrangements for setting pay and remuneration of key management personnel**

Key management personnel are considered to be the members of the governing body and the senior leadership team. No member of the governing body receives remuneration for their role of a governor. Staff governors receive remuneration from the School for their roles in the School itself.

The Pay Committee shall determine the salary point on the Head teacher Pay Range (HTPR) to be paid by calculating annually the appropriate unit total of the Academy. The Academy may decide to pay additional payments to the Head teacher in accordance with paragraphs 1D of the STPC Document. The pay ranges for a Deputy Head teacher shall be determined with reference to the Academy's HTPR as defined by the STPC document.

The Academy will delegate the day to day management of the policy to the Head teacher in consultation with the Chair of the Academy. The Head teacher will report to the Academy those occasions when the delegated responsibility has been exercised in respect of the discretionary elements of the STPC Document and the pay provisions for support staff.

The Head teacher shall make annual recommendations on the salary of all staff to the Pay Committee of the Academy.

**Related parties and other connected charities and organisations**

There were 2 related party transactions totaling £4,230 in this reporting period. The services were charged at cost.

**Objectives and activities**

**Objects and aims**

The principal object and activity of the Academy is the provision of primary education for pupils between the ages of 3 and 11. The governors have referred to the guidance issued by the Charity Commission in respect of public benefit when reviewing the aims and objectives of the Academy.

In accordance with the articles of association the Academy has adopted a funding agreement approved by the Secretary of State for Education. The funding agreement specifies, amongst other things, the basis for admitting pupils to the Academy and that the Academy provide a broad and balanced curriculum.

The aims of the King's Cross Academy are as follows:

To develop our pupils as highly successful life-long learners.

To create a positive environment which recognises the achievements of all members of the Academy community.<sup>1</sup>

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 AUGUST 2023**

**Objectives and activities (continued)**

**Objects and aims (continued)**

- To have a learning environment where adults and children review and celebrate achievement and where success.
- To promote a welcoming and relaxed classroom climate where everyone feels secure, confident and able to achieve their full potential.
- To create a calm and orderly Academy which is safe and happy and where all are respected, valued and welcomed.
- To create an environment where communication and decision-making is open and effective throughout the whole Academy
- community, and which promotes learning.
- To help each member of our community develop a sensitive, tolerant and caring attitude, individual needs with those of the wider group.
- To value the cultural, moral and social diversity of the whole Academy community.
- To provide equal opportunities for all pupils to reach their full-potential and the highest-possible standards of personal and academic achievement.
- To establish close partnerships with parents through regular home/Academy links and contacts.
- To ensure the-provision-of adequate time and appropriate resources to-help-pupils develop the skills necessary for future progression.
- To Inspire, excite and transform learning
- To draw upon the-exceptional facilities of the Academy and its unique relationships with world-class businesses and organisations.

The principal object of the Academy is specifically restricted to the following to advance for the public benefit education. In the United Kingdom, in particular, but without prejudice to the generality of the foregoing, by establishing, maintaining, carrying on managing and developing an Academy offering a broad and balanced curriculum.

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**Objectives, strategies, and activities**

The Academy's main strategy is encompassed in its vision statements which is 'Love Learning Together'. Developing individuals as active learners and thereby promoting high achievement and learning for life by:

Being effective in our teaching so as to develop a child's intellect, experience and imagination, and to create an awareness of moral values and sense of purpose.

Valuing every child as an individual with needs and aspirations who can make a distinct contribution to the life of the Academy. Providing a stimulating and well-resourced environment in which children's achievements are celebrated and shared.

Encouraging the children to accept responsibility for their behaviour and their learning.

Encouraging everyone to have an understanding, and tolerance of different religions, cultures, societies and people. Continually promoting a rapport between pupil, all staff groups and parents. Having high expectations of work and behaviour.

Criteria/ measures used to assess success in the reporting period:

Rapid and managed school development showing strong direction of travel towards Good or Outstanding status. Good level of development in the early years above local and national averages.

Increased development and involvement with additional external providers to promote and extend learning opportunities for pupils and staff at the Academy.

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 AUGUST 2023**

**Public benefit**

In setting the objectives, the governors have given careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on advancing education.

The Academy provides a state primary education to boys and girls aged 3 to 11 living in the local area. This Academy is specifically restricted to advance, for public benefit, education in the United Kingdom.

As an academy we make the best use of our skills, expertise and experience with regards to the community. Some examples of this are:

Raising money for local, national and international charities.

Providing community space for local organisations to use, such as the school nurses to promote health.

**Strategic report**

**Achievements and performance Key performance indicators**

The Academy had its second Ofsted inspection in July 2023 and the rating was Good. Ofsted described the school as a 'welcoming, warm and caring school' and identified that the school has high ambitions for all children. It recognised that 'safeguarding was effective'.

Our data suggests that children continue to achieve well at King's Cross Academy. Attainment at the end of Key Stage Two is above national averages. The school have maintained the high percentage of pupils scoring greater depth in reading. Whilst the percentage of pupils achieving age-related expectations (ARE) in writing has gone up, the gap between disadvantaged and non-disadvantaged has widened in regards to attainment – this is a focus area for the coming academic year. Attainment at the end of key stage one is in line with national and Camden averages.

380 pupils had registered to start school in the autumn term 2023.

We currently have a Headteacher, 1 Deputy Head, 2 Assistant Headteachers, 22 Teachers. We have 18 teaching support staff 2 facilities, 3 Catering and 3 business team staff.

**Going concern**

After making appropriate enquiries, the board of trustees has a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

We have continued to prepare the accounts on a going concern basis and deem this appropriate. We do not consider that a material uncertainty about our going concern status currently exists. In making this assessment we have considered the likely trading conditions for a period of twelve months from the date of our approval of these accounts.

**Financial review**

During the period, ESFA / LA grants received totaled to £3,242,851 (2022: £3,115,813). Other income included within restricted funds totaled to £548,910 (2022: £349,899). Restricted fund expenditure totaled to £3,663,887 (2022: £3,378,453). The main source of unrestricted income is income from trading activities, totaling to £44,630 (2022: £70,674). Fundraising activities during the period included lettings and catering.

Most of the Academy's income is obtained from the Education and Skills Funding Agency (ESFA) in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the ESFA during the year ended 31 August 2023 and the associated expenditure are shown as restricted funds in the Statement of financial activities. The Academy also received grants for fixed assets from the ESFA. In accordance with the Charities Statement of Recommended Practice, "Accounting for Reporting by Charities"

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 AUGUST 2023**

(SORP 2015), such grants are shown in the Statement of financial activities as restricted income in the fixed asset fund. The restricted fixed asset fund balance is reduced by annual depreciation charges over the expected useful life of the assets concerned.

Under the Charities SORP, it is necessary to charge projected deficits on the Local Government Pension Scheme, which is provided to support staff, to a restricted fund. This results in reducing reserves shown in the total funds of the academy. It should be noted that this does not present the academy with any current liquidity problem. The employer contributions are currently being assessed and it is expected that they will increase to bring a further reduction in this pension deficit in future, although this may not be achieved until stock market investment values start to recover.

Overall, the Academy has a healthy balance sheet and cash flow and will be using the reserves to maintain the current assets and also to invest back into the school in the form of additional resources and facilities both in the long term and short term in conjunction with the school development plan and school alms.

The Governors through the Finance Committee and Head Teacher receive financial progress reports throughout the year and compare against budgets submitted to the Education and Skills Funding Agency. The Finance Committee also review longer term financial models (up to 3 years) to plan and organise resources most effectively to fulfil the aims of the Academy. At 31 August 2023 the net book value of fixed assets was £6,807,777 (2022: £6,907,291). Movements in tangible fixed assets are shown in note 12 to the financial statements. The assets were used exclusively for providing education and the associated support services to the pupils of the School.

There is no deficit/asset in the Local Government Pension Scheme (LGPS) recognised on the balance sheet as at 31 August 2022 (2022: no deficit/asset). In accordance with the FRS 102 pension report there was a pension asset of £53,000 as at 31 August 2022.

**Reserves policy**

The definition of reserves In the SORP is 'that part of a charity's income funds that is freely available for its general purposes'. This definition of reserves therefore normally excludes:

- permanent endowment funds
- expendable endowment funds
- restricted income funds
- any part of unrestricted funds not readily available for spending, specifically income funds which could only be realised by disposing of fixed assets held for charitable use

'Reserves' are therefore the resources the Academy has or can make available to spend for any or all of the Academy's purposes once it has met its commitments and covered its other planned expenditure. More specifically 'reserves' are income which becomes available to the Academy and is to be spent at the Trustees' discretion in furtherance of any of the Academy's objects (sometimes referred to as 'general purpose' income) but which is not yet spent, committed or designated (i.e. is 'free').

The level of reserves held takes into account the nature of income and expenditure streams, the need to match them with commitments, including future capital projects, and the nature of reserves. The governors will keep this level of reserves under review at each board meeting and aim to build and maintain the reserves level by entering into cost effective agreements as noted In Objectives and Activities above, whilst in keeping with the principal object of the Academy.

Total reserves at the end of the period amounted to £8,478,343 (2022: £8,315,823). This balance Includes unrestricted funds (free reserves) of £708,603 (2022: £590,008), which is considered appropriate for the Academy Trust, and restricted funds of

£946,398 (2022: £818,524) and restricted fixed asset funds of £6,823,342 (2022: £6,907,291) and a pension deficit of £NIL (2022: £NIL). The Governing Body have determined that the appropriate level of free reserves should be a sum equivalent to

3 month's payroll, approximately £525,000 and an additional £100,000 due to the uncertainties of future Government spending. The reason for this reserve is to provide sufficient working capital and to provide a cushion to deal with unexpected emergencies.

Within the reserves policy users should note that, because of accounting for the Local Government Pension

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 AUGUST 2023**

Scheme (LGPS), the Trust does not recognise a pension fund asset as at 31 August 2023 (2022: no deficit/asset). In accordance with the FRS 102 pension report there was a pension asset of £xxx as at 31 August 2023.

Users should also note that a surplus or deficit position of the pension scheme would generally result in a cash flow effect for the Trust in the form of an increase or decrease in employers' pension contributions over a period of years. The Trust thus takes this fact into account when reviewing current business plans and budgets, ascertaining how the pension costs might affect budgets in the future. On the basis that increased pension contributions should generally be met from the Trust's budgeted annual income, whilst the deficit might not be eliminated, there should be no actual cash flow deficit on the fund or direct impact on the unrestricted reserves of the Trust due to the recognition of the deficit.

The members recognise that reserves have increased significantly across the current and prior years. Members will continue to ensure that increasing reserves does not take priority over educational outcomes, and consider the reserves to be a reasonable response to the risks set out above, particularly student numbers. The reduction in pupil numbers across London and in the Academy Trust and the corresponding increase in risk. This in addition to macro circumstances e.g. energy costs, higher pay awards for staff, higher recruitment costs resulting from staff churn, higher pension costs and high inflation have made an increase to reserves prudent where it can be achieved without compromising other priorities. The members will ensure that the reserves policy continues to conform to the guidance given by the ESFA.

In this context, the Governors believe strongly that the Academy must maintain a level of reserves that enable it to cope with the headwinds and pressures that it faces, and maintain an appropriate, high quality academic and co-curriculum offer to local children and their families.

**Investment policy**

It should be noted that the Academy has substantial power with regards to investments due to cash balances held. Investment policies are determined by the Governing Body, This ensures the level of funds the Academy holds can cover any immediate expenditure, without exposing the Academy to additional risk. Should any potential investment opportunity arise this would be escalated to the Board for consideration. The most typical investments that are held by academies are the Special Interest Deposit accounts which are immediately available to draw against. At 31 August 2023. The Academy invested £800,000 into a high interest deposit account ending December 2023 with a 5% interest yield.

**Principal risks and uncertainties**

The Companies Act 2006 s417(3b) requires disclosure of the principal risks and uncertainties facing a company. The Academy is exposed to a number of financial risks including credit, cash flow and liquidity risks. Given the Academy's exposure to financial instruments being limited, the exposure principally relates to bank balances, cash and trade creditors, with limited trade (and other) debtors. The academy's system of internal controls ensures risk is minimal in these areas.

A risk register has been established and is updated regularly. Where appropriate, systems or procedures have been established to mitigate the risks the Academy faces. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects.

The governors have assessed the major risks to which the Academy is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of the Academy, and its finances. The governors review risk to ensure the trust's estate is safe, well maintained and complies with relevant legislations. The governors have implemented a number of systems to assess risks that the school faces, especially in the operational areas (e.g. in relation to teaching and recruitment, health and safety, SEN provision and collaboration with Frank Barnes School) and in relation to the control of finance. They have introduced systems, including operational procedures (e.g. vetting of new staff and visitors, estate safety and management) and internal financial controls (see below) in order to minimise risk. Where significant financial risk still remains they have ensured they have adequate insurance cover.

The academy has an effective system of internal financial controls and this is explained in more detail in the Governance Statement.

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 AUGUST 2023**

It should also be noted that procedures are in place to ensure compliance with the health and safety regulations, pertaining to both staff and pupils.

Please refer to the Reserves Policy above for a description of the defined benefit pension scheme, in which there was no deficit recognised at 31 August 2023. Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022 the Department for Education reaffirmed its commitment to the guarantor, with a pecuniary minute published on Gov.UK.

**Fundraising**

The Trust engages in fundraising activities throughout the academic year, both for specific projects and to augment the annual education budget.

The Academy continues to fundraise to support parents who are just about managing with parent donations, funding through the HAF fund for holiday clubs in conjunction with Bloomsbury Football Club, and signposts parents who need support. We also receive support from Magic Breakfast, a charity who provide families with breakfast through the academic year and school holidays. The associated charity, Kings Cross Academy Parent and Teachers Association, raises funds which are donated by grant to the School. Kings Cross Academy Parent and Teachers Association raises funds from only the wider School community of pupils, parents, friends, family and former pupils. The PTA worked in conjunction with Run Kids Run a social impact initiative for local Islington and Camden schools to get children fit, bring the communities together and raise vital funds for schools. It does not use any third parties to fundraise and limits its appeals to simple requests for donations.

Due consideration is given at all times to ensuring that no fundraising practices are unreasonably intrusive or apply undue pressure especially with regard to vulnerable persons.

**Plans for future periods**

The Academy Trust will continue to strive to provide outstanding education and improve the levels of performance of its pupils at all levels. The Academy Trust will continue to aim to attract high quality teachers and support staff order to deliver its objectives.

Further development and testing of the pupil tracking and assessment software in the absence of levels will be undertaken and then rolled out across the Academy Trust to engender rigorous and consistent assessment and reporting of achievement and progression.

**Curriculum development project**

As we go into the 2023/24 academic year, a priority will be responding to the Ofsted inspiration. During the July 2023 inspection, Ofsted identified that the academy should develop "a clear and coherent intent for all foundation subjects which identified the key knowledge and skills that pupils must learn". In order to do this in a way which does not impact on staff workload and wellbeing, we will be running a curriculum project with support from an external consultant. This project will allow key subject leaders the opportunity to come out of class and work 1:1 with specialists in their subject area to develop a curriculum which is bespoke for the context and aims of King's Cross Academy.

Further embedding of more consistent and focused Academy Trust Health and Safety monitoring, risk management and financial reporting processes will bring these aspects of the Academy Trusts operations under increased assurance and mitigation control.

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 AUGUST 2023**

**Funds held as custodian on behalf of others**

The Academy Trust and its trustees did not act as custodian trustee during the current or previous period.  
Disclosure of information to auditors

Insofar as the Governors are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Governors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The Governors' Report, incorporating a strategic report, was approved by order of the Board of Governors, as the company directors, on 20 December 2023 and signed on its behalf by:



**Robert Evans  
Chair of Trustees**

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**GOVERNANCE STATEMENT**

**Scope of responsibility**

As trustees, we acknowledge we have overall responsibility for ensuring that King's Cross Academy Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The board of trustees has delegated the day-to-day responsibility to the Headteacher, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between King's Cross Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the board of trustees any material weaknesses or breakdowns in internal control.

**Governance**

The information on governance included here supplements that described in the Governors' Report and in the Statement of Governors' Responsibilities. The board of trustees has formally met 3 times during the year.

Attendance during the year at meetings of the board of trustees was as follows:

<b>Governor</b>	<b>Meetings attended</b>	<b>Out of a possible</b>
Robert Evans (Chair)	4	4
Michael Lightbound	3	4
Emyr Fairburn	0	2
Angela Jewell	4	4
Dame Jane Roberts	4	4
Jonathan Barratt	3	4
Louise John-Shepherd	2	4
Roy Griffins	4	4
Antje Saunders	4	4
Anthea Harris	2	4
Emily Hubert	1	1
Andrea Rowe	2	2
Alex Woolmore	4	4
Faiza Ahmed	4	4
Anne Thiedmann	3	4
John Hutchinson Sukhdeo	3	3

Trustees typically also serve on a number of other sub committees, as set out on the school website.

The impact of each Governing Body Committee is reviewed and monitored through the Headline Document that each committee reviews and produces on a termly basis. The Trustees also intend to perform a self-evaluation review of governance in the coming year.

The Finance Committee is a sub-committee of the main board of trustees. Its purpose is to: monitor the integrity of the financial statements;

- review internal financial controls and review the Academy's internal control and risk management systems;
- make recommendations to the Governing Body in relation to the appointment, re-appointment and removal of the external auditor and approve the remuneration and terms of engagement of the auditor; and review the auditor's independence and objectivity.

No significant issues to note were dealt with during the year to 31st August 2023.

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**GOVERNANCE STATEMENT (CONTINUED)**

**Review of value for money**

As accounting officer, the Headteacher / Acting Headteacher have responsibility for ensuring that the Academy delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes, as well as estates safety and management, achieved In return for the taxpayer resources received.

The accounting officer considers how the Academy's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where appropriate. The accounting officer for the Academy has delivered improved value for money during the year by:

- Tendering for electricity, audit, insurance
- Increase in community services through extended school services and lettings which serve the local community and improve partnerships
- The business manager is part of the shared Business team with Frank Barnes School for Deaf Children and has become the key link of support and thus improving both communication and effectiveness.
- The Academy also makes effective use of budgeting and integrated curriculum financial planning. A budget for the year ended 31 August 2023 was approved by the Finance Committee. Expenditure has been controlled against this budget with any significant variances Investigated and acted upon.
- The Academy has maintained and developed as necessary procedures for assessing need, and obtaining goods and services which provide the best value in terms of suitability, efficiency, time and cost. These procedures were satisfactorily adopted to obtain the best possible quotes for goods and services.

The accounting officer ensures there is sufficient provision in the budget to ensure the Trust's estate is safe, well-maintained and complies with regulations.

**The purpose of the system of internal control**

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy policies, aims and objectives, to evaluate the likelihood of those risks being realised and the Impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in King's Cross Academy Trust for the year 1 September 2022 to 31 August 2023 and up to the date of approval of the annual report and financial statements.

**Capacity to handle risk**

The board of trustees has reviewed the key risks to which the Academy is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy's significant risks that has been in place for the year 1 September 2022 to 31 August 2023 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of trustees.

**The risk and control framework**

The Academy's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of trustees
- regular reviews by the Finance Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes
- setting targets to measure financial and other performance
- clearly defined purchasing (asset purchase or capital investment) guidelines
- delegation of authority and segregation of duties
- identification and management of risks

The board of trustees has considered the need for a specific internal audit function and has decided to appoint Academies Audit as internal auditor.

The internal auditor's role includes giving advice on financial matters and performing a range of checks on the

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**GOVERNANCE STATEMENT (CONTINUED)**

Academy's financial systems. In particular the checks carried out in the current period included benchmarking, review of the website to ensure compliance with the Academies Trust Handbook & Accounts Direction, Internal controls, Bank payment testing, petty cash, supplier setup, charge card, risk management.

Following each audit, the internal auditor reports to the board of trustees through the audit committee on the operation of the systems of control and on the discharge of the trustees' financial responsibilities.

Academies Audit carried out 3 internal audits during the financial period 1 September 2022 to 31st August 2023.

The agreed schedule of work has been delivered as planned. No material control issues were identified as a result of the work undertaken.

The internal audit scrutiny led to 1 recommendation and we have already implemented this.

**Review of effectiveness**

As accounting officer, the Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal auditor;
- the work of the external auditors;
- the financial management and governance self-assessment process
- the work of the executive managers within the Academy who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the audit and risk committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Governors on 20 December 2023 and signed on their behalf by:



**Michael Lightbound  
Chair of Finance Committee**



**Kay Baxter  
Acting Headteacher**

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE**

As accounting officer of King's Cross Academy Trust I have considered my responsibility to notify the Academy Board of Trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management, under funding agreement between the Academy and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2022, including responsibilities for estates safety and management.

I confirm that I and the Academy Board of Trustees are able to identify any material irregular or improper use of all funds by the Academy, or material non-compliance with the terms and conditions of funding under the Academy's funding agreement and the Academy Trust Handbook 2022.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

*K Baxter*

**Kay Baxter**  
**Acting Headteacher**  
Date: 21/12/2023

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**STATEMENT OF TRUSTEE'S RESPONSIBILITIES  
FOR THE YEAR ENDED 31 AUGUST 2023**

The Trustee (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustee's Report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustee to prepare financial statements for each financial year. Under company law, the Trustee must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustee are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustee are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustee are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustee are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 20 December 2023 and signed on its behalf by:



**Michael Lightbound  
Chair of Finance Committee**

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF KING'S CROSS ACADEMY TRUST**

**Opinion**

We have audited the financial statements of King's Cross Academy Trust (the 'academy') for the year ended 31 August 2023 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the Academy's affairs as at 31 August 2023 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023 issued by the Education and Skills Funding Agency.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Academy in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Academy's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF KING'S CROSS ACADEMY TRUST (CONTINUED)**

**Other information**

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Trustee are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustee's Report including the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustee's Report and the Strategic Report have been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the Academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustee's Report including the Strategic Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustee's remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the Statement of Trustee's Responsibilities, the Trustees (who are also the directors of the Academy for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Academy or to cease operations, or have no realistic alternative but to do so.

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF KING'S CROSS ACADEMY TRUST (CONTINUED)**

**Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We considered the nature of the industry and its control environment, and reviewed the academy's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management about their own identification and assessment of the risks of irregularities.

We obtained an understanding of the legal and regulatory framework that the academy's operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included the UK Companies Act and tax legislation; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the charitable company's ability to operate or to avoid a material penalty.
- We discussed among the audit engagement team regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management, and external legal counsel concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Auditors' Report.

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF KING'S CROSS ACADEMY TRUST (CONTINUED)**

**Use of our report**

This report is made solely to the Academy's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

*Jake Lew*

**Jake Lew (Senior Statutory Auditor)**

for and on behalf of

**BKL Audit LLP**

Chartered Accountants  
Statutory Auditor

35 Ballards Lane  
London  
N3 1XW

20 December 2023

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO KING'S CROSS ACADEMY TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY**

In accordance with the terms of our engagement letter dated 5 July 2019 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2022 to 2023, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by King's Cross Academy Trust during the year 1 September 2022 to 31 August 2023 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to King's Cross Academy Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to King's Cross Academy Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than King's Cross Academy Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

**Respective responsibilities of King's Cross Academy Trust's accounting officer and the reporting accountant**

The accounting officer is responsible, under the requirements of King's Cross Academy Trust's funding agreement with the Secretary of State for Education dated 16 March 2015 and the Academy Trust Handbook, extant from 1 September 2022, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2022 to 2023. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2022 to 31 August 2023 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

**Approach**

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy's income and expenditure.

The work undertaken to draw to our conclusion includes:

- review of management reporting documents.
- review of Trustees/Governors meeting minutes.
- confirming compliance with the Academy Trust's Scheme of Delegation.
- compliance with delegated authorities.
- consideration of whether any personal benefit has been derived from the Academy Trust's transactions by staff or related parties.
- adherence to tendering policies.

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO KING'S  
CROSS ACADEMY TRUST AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)**

**Conclusion**

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2022 to 31 August 2023 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

*BKL Audit LLP*

**Reporting Accountant**

**BKL Audit LLP**

Chartered Accountants  
Statutory Auditor

35 Ballards Lane  
London  
N3 1XW

Date: 5 December 2023

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

	Note	Unrestricted funds 2023	Restricted funds 2023	Restricted fixed asset funds 2023	Total funds 2023	Total funds 2022
		£	£	£	£	£
<b>Income from:</b>						
Donations and capital grants	3	75,000	-	25,948	100,948	77,681
Other trading activities	5	44,630	450,617	-	495,247	430,430
Investments		-	2,000	-	2,000	-
Charitable activities	4	-	3,341,144	-	3,341,144	3,105,956
<b>Total income</b>		<b>119,630</b>	<b>3,793,761</b>	<b>25,948</b>	<b>3,939,339</b>	<b>3,614,067</b>
<b>Expenditure on:</b>						
Raising funds		1,035	-	-	1,035	310
Charitable activities	7	29,208	3,638,679	109,897	3,777,784	3,782,806
<b>Total expenditure</b>		<b>30,243</b>	<b>3,638,679</b>	<b>109,897</b>	<b>3,778,819</b>	<b>3,783,116</b>
<b>Net movement in funds before other recognised gains</b>		<b>89,387</b>	<b>155,082</b>	<b>(83,949)</b>	<b>160,520</b>	<b>(169,049)</b>
<b>Other recognised gains:</b>						
Actuarial gains on defined benefit pension schemes	22	-	2,000	-	2,000	1,265,000
<b>Net movement in funds</b>		<b>89,387</b>	<b>157,082</b>	<b>(83,949)</b>	<b>162,520</b>	<b>1,095,951</b>
<b>Reconciliation of funds:</b>						
Total funds brought forward		590,008	818,524	6,907,291	8,315,823	7,219,872
Net movement in funds		89,387	157,082	(83,949)	162,520	1,095,951
<b>Total funds carried forward</b>		<b>679,395</b>	<b>975,606</b>	<b>6,823,342</b>	<b>8,478,343</b>	<b>8,315,823</b>

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 24 to 47 form part of these financial statements.

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**  
**REGISTERED NUMBER: 08803983**

**BALANCE SHEET**  
**AS AT 31 AUGUST 2023**

	Note	2023 £	2022 £
<b>Fixed assets</b>			
Tangible assets	12	<b>6,807,777</b>	6,907,291
		<hr/> <b>6,807,777</b>	<hr/> 6,907,291
<b>Current assets</b>			
Debtors	13	<b>228,084</b>	224,452
Investments	14	<b>800,000</b>	-
Cash at bank and in hand		<b>816,932</b>	1,639,712
		<hr/> <b>1,845,016</b>	<hr/> 1,864,164
Creditors: amounts falling due within one year	15	<b>(174,450)</b>	(455,632)
		<hr/> <b>1,670,566</b>	<hr/> 1,408,532
<b>Total assets less current liabilities</b>		<b>8,478,343</b>	8,315,823
<b>Net assets excluding pension asset</b>		<b>8,478,343</b>	8,315,823
Defined benefit pension scheme liability	22	-	-
		<hr/> <b>8,478,343</b>	<hr/> 8,315,823
<b>Funds of the Academy</b>			
<b>Restricted funds:</b>			
Fixed asset funds	16	<b>6,823,342</b>	6,907,291
Restricted income funds	16	<b>975,606</b>	818,524
Pension reserve		-	-
		<hr/> <b>7,798,948</b>	<hr/> 7,725,815
<b>Total restricted funds</b>	16	<b>7,798,948</b>	7,725,815
<b>Unrestricted income funds</b>	16	<b>679,395</b>	590,008
		<hr/> <b>8,478,343</b>	<hr/> 8,315,823

The financial statements on pages 21 to 47 were approved by the Trustee, and authorised for issue on 20 December 2023 and are signed on their behalf, by:

**Michael Lightbound**  
**Chair of Finance Committee**

The notes on pages 24 to 47 form part of these financial statements.

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

	Note	2023 £	2022 £
<b>Cash flows from operating activities</b>			
Net cash (used in)/provided by operating activities	18	(38,345)	352,610
<b>Cash flows from investing activities</b>	19	(784,435)	(43,381)
<b>Change in cash and cash equivalents in the year</b>		<b>(822,780)</b>	309,229
Cash and cash equivalents at the beginning of the year		<b>1,639,712</b>	1,330,483
<b>Cash and cash equivalents at the end of the year</b>	20, 21	<b>816,932</b>	<b>1,639,712</b>

The notes on pages 24 to 47 form part of these financial statements

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2023**

**1. Accounting policies**

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

**1.1 Basis of preparation of financial statements**

The financial statements of the Academy, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2022 to 2023 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

**1.2 Going concern**

The Trustee assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy to continue as a going concern. The Trustee make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

**1.3 Income**

All incoming resources are recognised when the Academy has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

**• Grants**

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance Sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

**• Donations**

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

**• Other income**

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the Academy has provided the goods or services.

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**1. Accounting policies (continued)**

**1.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

**• Expenditure on raising funds**

This includes all expenditure incurred by the Academy to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

**• Charitable activities**

These are costs incurred on the Academy's educational operations, including support costs and costs relating to the governance of the Academy apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

**1.5 Taxation**

The Academy is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the Academy is potentially exempt from taxation in respect of income or capital gains received within categories covered by Part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

**1.6 Tangible fixed assets**

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**1. Accounting policies (continued)**

**1.6 Tangible fixed assets (continued)**

Depreciation is provided on the following bases:

Long-term leasehold property	- 98 years
Furniture and equipment	- 3 years
Computer equipment	- 3 years

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

**1.7 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**1.8 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**1.9 Liabilities**

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

**1.10 Financial instruments**

The Academy only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy and their measurement bases are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 13. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 15. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2023**

**1. Accounting policies (continued)**

**1.11 Pensions**

Retirement benefits to employees of the Academy are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Academy in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance Sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

**1.12 Fund accounting**

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy at the discretion of the Trustee.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**2. Critical accounting estimates and areas of judgment**

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Academy makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 22, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2023. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

**3. Income from donations and capital grants**

	Unrestricted funds 2023 £	Restricted fixed asset funds 2023 £	Total funds 2023 £
Donations	75,000	-	75,000
Capital Grants	-	25,948	25,948
	75,000	25,948	100,948

	Unrestricted funds 2022 £	Restricted fixed asset funds 2022 £	Total funds 2022 £
Donations	75,000	-	75,000
Capital Grants	-	2,681	2,681
	75,000	2,681	77,681

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**4. Funding for the Academy's charitable activities**

	Restricted funds 2023 £	Total funds 2023 £
<b>DfE/ESFA grants</b>		
General annual grant	2,469,113	<b>2,469,113</b>
Other DfE/ESFA grants		
Pupil premium	312,688	<b>312,688</b>
UIFSM	36,375	<b>36,375</b>
Others	63,219	<b>63,219</b>
Supplementary grant	64,787	<b>64,787</b>
Mainstream schools additional grant (MSAG)	32,495	<b>32,495</b>
	<hr/> <hr/>	<hr/> <hr/>
	2,978,677	<b>2,978,677</b>
<b>Other government grants</b>		
Local authority grants	362,467	<b>362,467</b>
	<hr/>	<hr/>
	362,467	<b>362,467</b>
	<hr/>	<hr/>
	3,341,144	<b>3,341,144</b>
	<hr/>	<hr/>
	3,341,144	<b>3,341,144</b>
	<hr/> <hr/>	<hr/> <hr/>
	Restricted funds 2022 £	Total funds 2022 £
<b>DfE/ESFA grants</b>		
General annual grant (GAG)	2,443,295	2,443,295
Other DfE/ESFA grants		
Pupil premium	192,423	192,423
UIFSM	62,736	62,736
Others	43,215	43,215
	<hr/> <hr/>	<hr/> <hr/>
	2,741,669	2,741,669
<b>Other Government grants</b>		
Local authority grants	364,287	364,287
	<hr/>	<hr/>
	364,287	364,287
	<hr/>	<hr/>
	3,105,956	3,105,956
	<hr/>	<hr/>
	3,105,956	3,105,956
	<hr/> <hr/>	<hr/> <hr/>

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**5. Income from other trading activities**

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £
Lettings Income	16,276	-	16,276
Other Income	-	450,617	450,617
Catering Income	171	-	171
Trip Income	28,183	-	28,183
	44,630	450,617	495,247

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Lettings Income	14,326	-	14,326
Other Income	-	359,756	359,756
Catering Income	45,423	-	45,423
Trip Income	10,925	-	10,925
	70,674	359,756	430,430

**6. Expenditure**

	Staff Costs 2023 £	Premises 2023 £	Other 2023 £	Total 2023 £
Expenditure on raising voluntary income:				
Direct costs	-	-	1,035	1,035
Educational activities:				
Direct costs	1,958,506	75,395	310,649	2,344,550
Allocated support costs	728,544	506,377	200,313	1,435,234
	2,687,050	581,772	511,997	3,780,819

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**6. Expenditure (continued)**

	Staff Costs 2022 £	Premises 2022 £	Other 2022 £	Total 2022 £
Expenditure on raising voluntary income:				
Direct costs	-	-	310	310
Educational activities:				
Direct costs	1,903,724	75,395	299,830	2,278,949
Allocated support costs	903,879	403,982	195,996	1,503,857
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
	2,807,603	479,377	496,136	3,783,116
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

**7. Analysis of expenditure by activities**

	Activities undertaken directly 2023 £	Support costs 2023 £	Total funds 2023 £
Educational activities	2,344,550	1,435,234	<b>3,779,784</b>
<hr/> <hr/>			

	Activities undertaken directly 2022 £	Support costs 2022 £	Total funds 2022 £
Educational activities	2,278,949	1,503,857	3,782,806
<hr/> <hr/>			

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**7. Analysis of expenditure by activities (continued)**

**Analysis of direct costs**

	Educational activities 2023 £	Total funds 2023 £
Staff costs	1,791,543	<b>1,791,543</b>
Depreciation	109,897	<b>109,897</b>
Educational consultancy	31,218	<b>31,218</b>
Technology costs	5,898	<b>5,898</b>
Educational supplies	135,185	<b>135,185</b>
Staff development	15,067	<b>15,067</b>
Other direct costs	88,779	<b>88,779</b>
Teaching supply costs	166,963	<b>166,963</b>
	<hr/> <hr/>	<hr/> <hr/>
	2,344,550	<b>2,344,550</b>
	<hr/> <hr/>	<hr/> <hr/>

	Educational activities 2022 £	Total funds 2022 £
Staff costs	1,795,800	1,795,800
Depreciation	110,353	110,353
Educational consultancy	31,785	31,785
Technology costs	10,926	10,926
Educational supplies	147,936	147,936
Staff development	8,161	8,161
Other direct costs	66,064	66,064
Teaching supply costs	107,924	107,924
	<hr/> <hr/>	<hr/> <hr/>
	2,278,949	<b>2,278,949</b>
	<hr/> <hr/>	<hr/> <hr/>

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**7. Analysis of expenditure by activities (continued)**

**Analysis of support costs**

	<b>Educational activities 2023 £</b>	<b>Total funds 2023 £</b>
Pension finance cost	2,000	<b>2,000</b>
Staff costs	343,835	<b>343,835</b>
Technology costs	6,286	<b>6,286</b>
Recruitment & support	32,957	<b>32,957</b>
Maintenance of premises and equipment	176,190	<b>176,190</b>
Cleaning	112,667	<b>112,667</b>
Rent and rates	50,254	<b>50,254</b>
Energy costs	167,266	<b>167,266</b>
Insurance	7,741	<b>7,741</b>
Security and transport	185	<b>185</b>
Catering	70,174	<b>70,174</b>
Other support costs	68,215	<b>68,215</b>
Support staff supply costs	380,709	<b>380,709</b>
Governance costs	12,755	<b>12,755</b>
Non cash pension costs	4,000	<b>4,000</b>
	<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>
	1,435,234	<b>1,435,234</b>
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**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**7. Analysis of expenditure by activities (continued)**

**Analysis of support costs (continued)**

	Educational activities 2022 £	Total funds 2022 £
Pension finance costs	18,000	18,000
Staff costs	350,011	350,011
Technology costs	18,066	18,066
Recruitment & support	10,470	10,470
Maintenance of premises and equipment	169,023	169,023
Cleaning	79,270	79,270
Rent and rates	41,915	41,915
Energy costs	105,053	105,053
Insurance	8,721	8,721
Security and transport	187	187
Catering	67,453	67,453
Other support costs	74,524	74,524
Teaching supply costs	277,868	277,868
Governance costs	7,296	7,296
Non cash pension costs	276,000	276,000
	<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>
	1,503,857	1,503,857
	<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>

**8. Net income/(expenditure)**

Net income/(expenditure) for the year includes:

	2023 £	2022 £
Depreciation of tangible fixed assets	109,897	110,353
Fees paid to auditors for:		
- audit	6,750	6,000
- other services	2,500	1,296
	<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**9. Staff**

**a. Staff costs**

Staff costs during the year were as follows:

	2023 £	2022 £
Wages and salaries	1,639,506	1,637,315
Social security costs	172,292	170,616
Pension costs	323,580	337,880
	<hr/>	<hr/>
	2,135,378	2,145,811
Supply teaching costs	166,963	107,924
Non cash pension costs	4,000	276,000
Support staff supply costs	380,709	277,868
	<hr/>	<hr/>
	2,687,050	2,807,603
	<hr/>	<hr/>

**b. Staff numbers**

The average number of persons employed by the Academy during the year was as follows:

	2023 No.	2022 No.
Teaching	18	21
Administration and support	20	20
Management	5	7
	<hr/>	<hr/>
	43	48
	<hr/>	<hr/>

**c. Higher paid staff**

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2023 No.	2022 No.
In the band £60,001 - £70,000	-	1
In the band £70,001 - £80,000	1	1
In the band £90,001 - £100,000	-	1
In the band £100,001 - £110,000	1	-
	<hr/>	<hr/>

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**9. Staff (continued)**

**d. Key management personnel**

The key management personnel of the Academy comprise the Trustee and the senior management team as listed on page 1. The total amount of key management personnel benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Academy was £487,739 (2022 - £275,150).

**10. Governors' remuneration and expenses**

One or more Trustees has been paid remuneration or has received other benefits from an employment with the Academy. The principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment. The value of Trustee's remuneration and other benefits was as follows:

		<b>2023</b>	<b>2022</b>
		£	£
E Fairburn (Headteacher and Governor)	Remuneration	45,000 - 50,000	75,000 - 80,000
	Pension contributions paid	5,000 - 10,000	15,000 - 20,000

During the year ended 31 August 2023, no Trustee expenses have been incurred (2022 - £NIL).

**11. Governors' and Officers' insurance**

In accordance with normal commercial practice, the Academy has purchased insurance to protect Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover up to £2,000,000 on any one claim and the cost for this insurance is included in the total insurance cost.

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**12. Tangible fixed assets**

	Leasehold property £	Furniture and fixtures £	Computer equipment £	Total £
<b>Cost or valuation</b>				
At 1 September 2022	7,388,663	522,507	104,873	8,016,043
Additions	-	-	10,383	10,383
At 31 August 2023	<u>7,388,663</u>	<u>522,507</u>	<u>115,256</u>	<u>8,026,426</u>
<b>Depreciation</b>				
At 1 September 2022	527,765	522,507	58,480	1,108,752
Charge for the year	75,395	-	34,502	109,897
At 31 August 2023	<u>603,160</u>	<u>522,507</u>	<u>92,982</u>	<u>1,218,649</u>
<b>Net book value</b>				
At 31 August 2023	<u>6,785,503</u>	<u>-</u>	<u>22,274</u>	<u>6,807,777</u>
At 31 August 2022	<u>6,860,898</u>	<u>-</u>	<u>46,393</u>	<u>6,907,291</u>

**13. Debtors**

	2023 £	2022 £
<b>Due within one year</b>		
Trade debtors	122,026	60,459
Other debtors	11,325	45,447
Prepayments and accrued income	94,733	118,546
	<u>228,084</u>	<u>224,452</u>

**14. Current asset investments**

	2023 £	2022 £
Current asset investment	<u>800,000</u>	-

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**15. Creditors: Amounts falling due within one year**

	<b>2023</b> £	2022 £
Trade creditors	<b>83,097</b>	79,578
Other taxation and social security	<b>38,159</b>	43,985
Other creditors	-	472
Accruals and deferred income	<b>53,194</b>	331,597
	<b>174,450</b>	455,632
	<b>=====</b>	<b>=====</b>
	<b>2023</b> £	2022 £
Deferred income at 1 September 2022	<b>128,865</b>	144,634
Resources deferred during the year	<b>24,289</b>	128,865
Amounts released from previous periods	<b>(128,865)</b>	(144,634)
	<b>24,289</b>	128,865
	<b>=====</b>	<b>=====</b>

At the balance sheet the academy trust was holding funds received in advance for the year 2023/24 mainly relating to UIFSM funding.

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**16. Statement of funds**

	Balance at 1 September 2022 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 August 2023 £
<b>Unrestricted funds</b>					
General Funds - all funds	590,008	119,630	(30,243)	-	679,395
<b>Restricted general funds</b>					
General annual grant	818,524	2,469,113	(2,312,031)	-	975,606
Pupil premium	-	312,688	(312,688)	-	-
UIFSM	-	36,375	(36,375)	-	-
Other DfE/ESFA funding	-	63,219	(63,219)	-	-
Supplementary grant	-	64,787	(64,787)	-	-
Mainstream schools additional grant (MSAG)	-	32,495	(32,495)	-	-
SEN funding (LA)	-	188,004	(188,004)	-	-
Other LA funding	-	174,463	(174,463)	-	-
General funds	-	450,617	(450,617)	-	-
Pension reserve	-	2,000	(4,000)	2,000	-
	818,524	3,793,761	(3,638,679)	2,000	975,606
<b>Restricted fixed asset funds</b>					
Restricted Fixed Asset Funds - all funds	6,825,127	25,948	(109,897)	-	6,741,178
DfE/ESFA Capital Grants	82,164	-	-	-	82,164
	6,907,291	25,948	(109,897)	-	6,823,342
<b>Total Restricted funds</b>	<b>7,725,815</b>	<b>3,819,709</b>	<b>(3,748,576)</b>	<b>2,000</b>	<b>7,798,948</b>
<b>Total funds</b>	<b>8,315,823</b>	<b>3,939,339</b>	<b>(3,778,819)</b>	<b>2,000</b>	<b>8,478,343</b>

The specific purposes for which the funds are to be applied are as follows:

- [i] General Annual Grant must be used for the normal running costs of the Trust. Under the funding agreement with the Secretary of State, the Trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2023.
- (ii) Voluntary income generally consists of sponsorship income and other donations.
- (iii) Restricted fixed assets funds represents the Academy Trust's premises and other fixed assets leased at a peppercorn rent and the fair value of the right to use those assets which were donated by the London Borough of Camden.
- (iv) Unrestricted funds would generally include income generated from the operations such as hire of

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**16. Statement of funds (continued)**

facilities.

Comparative information in respect of the preceding year is as follows:

	Balance at 1 September 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2022 £
<b>Unrestricted funds</b>						
General Funds - all funds	444,644	145,674	(310)	-	-	590,008
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
<b>Restricted general funds</b>						
GAG	774,646	2,487,151	(2,399,892)	(43,381)	-	818,524
Pupil premium	-	192,423	(192,423)	-	-	-
UIFSM	-	43,215	(43,215)	-	-	-
Other DfE/ESFA funding	-	199,429	(199,429)	-	-	-
SEN funding (LA)	-	163,619	(163,619)	-	-	-
Other LA funding	-	29,976	(29,976)	-	-	-
General funds	-	349,899	(349,899)	-	-	-
Pension reserve	(971,000)	-	(294,000)	-	1,265,000	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	(196,354)	3,465,712	(3,672,453)	(43,381)	1,265,000	818,524
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
<b>Restricted fixed asset funds</b>						
Restricted Fixed Asset Funds - all funds	6,892,099	-	(110,353)	43,381	-	6,825,127
DfE/ESFA Capital Grants	79,483	2,681	-	-	-	82,164
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	6,971,582	2,681	(110,353)	43,381	-	6,907,291
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
<b>Total Restricted funds</b>	6,775,228	3,468,393	(3,782,806)	-	1,265,000	7,725,815
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
<b>Total funds</b>	7,219,872	3,614,067	(3,783,116)	-	1,265,000	8,315,823
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**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**17. Analysis of net assets between funds**

**Analysis of net assets between funds - current year**

	Unrestricted funds 2023 £	Restricted funds 2023 £	Restricted fixed asset funds 2023 £	Total funds 2023 £
Tangible fixed assets	-	-	6,807,777	<b>6,807,777</b>
Current assets	679,395	1,150,056	15,565	<b>1,845,016</b>
Creditors due within one year	-	(174,450)	-	<b>(174,450)</b>
<b>Total</b>	<b>679,395</b>	<b>975,606</b>	<b>6,823,342</b>	<b>8,478,343</b>

**Analysis of net assets between funds - prior year**

	Unrestricted funds 2022 £	Restricted funds 2022 £	Restricted fixed asset funds 2022 £	Total funds 2022 £
Tangible fixed assets	-	-	6,907,291	6,907,291
Current assets	590,008	1,274,156	-	1,864,164
Creditors due within one year	-	(455,632)	-	(455,632)
<b>Total</b>	<b>590,008</b>	<b>818,524</b>	<b>6,907,291</b>	<b>8,315,823</b>

**18. Reconciliation of net income/(expenditure) to net cash flow from operating activities**

	2023 £	2022 £
Net income/(expenditure) for the year (as per Statement of Financial Activities)	<b>160,520</b>	(169,049)
<b>Adjustments for:</b>		
Depreciation	<b>109,897</b>	110,353
Capital grants from DfE and other capital income	(25,948)	(2,681)
Defined benefit pension scheme cost less contributions payable	<b>4,000</b>	276,000
Defined benefit pension scheme finance cost	(2,000)	18,000
Increase in debtors	(3,632)	(785)
(Decrease)/increase in creditors	<b>(281,182)</b>	120,772
<b>Net cash (used in)/provided by operating activities</b>	<b>(38,345)</b>	<b>352,610</b>

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**19. Cash flows from investing activities**

	2023 £	2022 £
Purchase of tangible fixed assets	(10,383)	(46,062)
Current asset investment	(800,000)	-
Capital grants from DfE Group	25,948	2,681
<b>Net cash used in investing activities</b>	<b>(784,435)</b>	<b>(43,381)</b>

**20. Analysis of cash and cash equivalents**

	2023 £	2022 £
Cash in hand and at bank	816,932	1,639,712
<b>Total cash and cash equivalents</b>	<b>816,932</b>	<b>1,639,712</b>

**21. Analysis of changes in net debt**

	At 1 September 2022 £	Cash flows £	At 31 August 2023 £
Cash at bank and in hand	1,639,712	(822,780)	816,932
	<b>1,639,712</b>	<b>(822,780)</b>	<b>816,932</b>

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2023**

**22. Pension commitments**

The Academy's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by London Borough of Camden. Both are multi-employer defined benefit schemes.

The latest valuation of the TPS related to the period ended 31 March 2020 and the latest triennial valuation for LGPS related to the period ended 31 March 2022. The Trust has received an actuarial report relating to the valuation of the LGPS as at 31 August 2023.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

**Teachers' Pension Scheme**

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

**Valuation of the Teachers' Pension Scheme**

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS impacting financial statements was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI, assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2024.

The employer's pension costs paid to TPS in the year amounted to £218,078 (2022 - £227,945).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (<https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx>).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Academy has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy has set out above the information available on the scheme.

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2023**

**22. Pension commitments (continued)**

**Local Government Pension Scheme**

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2023 was £134,000 (2022 - £141,000), of which employer's contributions totalled £106,000 (2022 - £110,000) and employees' contributions totalled £28,000 (2022 - £31,000). The agreed contribution rates for future years are 24.3 per cent for employers and between 5.5 - 12.5 per cent for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on GOV.UK.

**Principal actuarial assumptions**

London Borough of Camden Pension Fund

	<b>2023</b>	<b>2022</b>
	%	%
Rate of increase in salaries	<b>3.45</b>	3.45
Rate of increase for pensions in payment/inflation	<b>2.95</b>	3.05
Discount rate for scheme liabilities	<b>5.20</b>	4.25
Inflation assumption (CPI)	<b>2.95</b>	3.05

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	<b>2023</b>	<b>2022</b>
	Years	Years
Retiring today		
Males	<b>21.3</b>	21.8
Females	<b>20.6</b>	24.1
Retiring in 20 years		
Males	<b>21.2</b>	23.2
Females	<b>25.3</b>	25.9

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**22. Pension commitments (continued)**

**Share of scheme assets**

The Academy's share of the assets in the scheme was:

	At 31 August 2023	At 31 August 2022
	£	£
Equities	610,000	522,000
Property	193,000	114,000
Cash and other liquid assets	41,000	147,000
Debt	173,000	33,000
<b>Total market value of assets</b>	<b>1,017,000</b>	<b>816,000</b>

The actual return on scheme assets was £33,000 (2022 - £49,000).

The amounts recognised in the Statement of Financial Activities are as follows:

	2023	2022
	£	£
Current service cost	(110,000)	(386,000)
Interest income	37,000	13,000
Interest cost	(35,000)	(31,000)
<b>Total amount recognised in the Statement of Financial Activities</b>	<b>(108,000)</b>	<b>(404,000)</b>

Changes in the present value of the defined benefit obligations were as follows:

	2023	2022
	£	£
<b>At 1 September</b>	<b>816,000</b>	1,682,000
Current service cost	110,000	386,000
Interest cost	35,000	31,000
Employee contributions	28,000	31,000
Actuarial losses/(gains)	31,000	(1,314,000)
Benefits paid	(3,000)	-
<b>At 31 August</b>	<b>1,017,000</b>	<b>816,000</b>

**KING'S CROSS ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2023**

**22. Pension commitments (continued)**

Changes in the fair value of the Academy's share of scheme assets were as follows:

	2023 £	2022 £
<b>At 1 September</b>	<b>816,000</b>	711,000
Interest income	37,000	13,000
Actuarial gains/(losses)	33,000	(49,000)
Employer contributions	106,000	110,000
Employee contributions	28,000	31,000
Benefits paid	(3,000)	-
<b>At 31 August</b>	<b>1,017,000</b>	816,000

**23. Contingent asset**

As at 31 August 2023, the actuarial valuation of the Local Government Pension Scheme was calculated as a surplus of £258,000 (2022: £53,000 surplus). As this valuation does not give rise to a virtually certain economic benefit for the trust, either in the form of a reduction in future contributions or a cash settlement, any surplus arising on the valuation is recognised solely as a contingent asset.

**24. Members' liability**

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

**25. Related party transactions**

Owing to the nature of the Academy and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustee have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academy Trust Handbook, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the Academy's financial regulations and normal procurement procedures relating to connected and related party transactions.

The following related party transactions took place in the period of account.

The sponsor to the Academy Trust, King's Cross Central Limited Partnership (KCCLP) donated £75,000 towards annual operating costs (2022: £75,000).

Three employees of the Trust were prescribed onto an educational training course during the financial year. The course was supplied by the Centre for Literacy in Primary Education and charged the Trust £3,980 for providing this course. One of the Trust's governors, Louise Johns-Shepherd, is the Chief Executive of the Centre. The centre operates on a not-for-profit basis.

No other related party transactions took place in the period of account, other than certain governors' remuneration and expenses already disclosed in note 10.

**KING'S CROSS ACADEMY TRUST  
(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2023**

**26. Post balance sheet event**

The supreme court ruling on Harpur vs Brazel (2022) has upheld the ruling impacting holiday pay for part time workers. Employers will now be required to revisit their historical holiday calculations to retrospectively apply this ruling. Whilst this will create a liability for the trust, the government are yet to produce guidance as to the specifics of the calculation required, and hence no accurate provision can currently be made.

# **Kings Cross Academy Trust**

*4 Stable Street, London, N1C 4AB*

20/12/2023

Date: .....

Your ref: **KIN002**

BKL Audit LLP  
35 Ballards Lane  
London  
N3 1XW

Dear Sirs

### **Kings Cross Academy Trust**

The following representations are made on the basis of enquiries of management and staff with relevant knowledge and experience such as we consider necessary in connection with your audit of the academy trust's financial statements and, as relevant, your assurance engagement on regularity for the year ended 31 August 2023. These enquiries have included inspection of supporting documentation where appropriate. All representations are made to the best of our knowledge and belief.

#### **General**

1. We have fulfilled our responsibilities as Trustees as set out in the terms of your engagement letter, under the Companies Act 2006 for preparing financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), for being satisfied that they give a true and fair view and for making accurate representations to you.
  2. All the transactions undertaken by the academy trust have been properly reflected and recorded in the accounting records.
  3. All the accounting records have been made available to you for the purpose of your audit and regularity assurance engagement. We have provided you with unrestricted access to all appropriate persons within the academy trust, and with all other records and related information requested, including minutes of all management and trustee meetings and correspondence with the Education and Skills Funding Agency, Department for Education and the Charity Commission.
  4. The financial statements are free of material misstatements, including omissions.
- 
5. We approve all adjustments as set out in Appendix A, and all decisions on issues requiring the exercise of judgement. We believe that those uncorrected misstatements identified during the audit are immaterial

both individually and in aggregate to the financial statements as a whole. A list of these items will also be included in Appendix A, if applicable, together with our reasons for not correcting them.

#### **Internal Control and Fraud**

6. We acknowledge our responsibility for the design, implementation and maintenance of internal control systems to prevent and detect fraud and error and which conform to the requirements both of propriety and good financial management. We have disclosed to you the results of our risk assessment that the financial statements may be misstated as a result of fraud.
7. We have disclosed to you all instances of known or suspected fraud affecting the entity involving management, employees who have a significant role in internal control or others that could have a material effect on the financial statements.
8. We have also disclosed to you all information in relation to allegations of fraud or suspected fraud affecting the entity's financial statements communicated by current or former employees, analysts, regulators or others.

#### **Assets and Liabilities**

9. The academy trust has satisfactory title to all assets and there are no liens or encumbrances on the academy trust's assets, except for those that are disclosed in the notes to the financial statements.
10. All actual liabilities, contingent liabilities and guarantees given to third parties have been recorded or disclosed as appropriate.
11. We have no plans or intentions that may materially alter the carrying value and where relevant the fair value measurements or classification of assets and liabilities reflected in the financial statements.
12. We consider that the actuarial assumptions made in connection with the valuation of the deficit on the local government defined benefit pension scheme, are appropriate and representative of the scheme members.

#### **Accounting Estimates**

13. Significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable.
14. All accounting policies adopted are appropriate for the academy trust and are adequately disclosed.

#### **Loans and arrangements**

15. The academy trust has not granted any advances or credits to, or made guarantees on behalf of directors other than those disclosed in the financial statements.

#### **Legal claims**

16. We have disclosed to you all claims in connection with litigation that have been, or are expected to be, received and such matters, as appropriate, have been properly accounted for, and disclosed in, the financial statements.

#### **Laws and regulations**

17. We have disclosed to you all known instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing the financial statements.
18. All relevant correspondence with the academy trusts regulators, including serious incident reports, has been made available to you.

#### **Related parties**

19. Related party relationships and transactions, comply with the academy trust's financial regulations, relevant requirements of the Academy Trust Handbook and have been appropriately accounted for and disclosed in the financial statements. We have disclosed to you all relevant information concerning such relationships and transactions and are not aware of any other matters which require disclosure in order to comply with the requirements and guidance set out in the Companies Act 2006, the Charities SORP and the Academies Accounts Direction issued by the Education and Skills Funding Agency.

#### **Subsequent events**

20. All events subsequent to the date of the financial statements which require adjustment or disclosure have been properly accounted for and disclosed.

#### **Going concern**

21. We believe that the academy trust's financial statements should be prepared on a going concern basis on the grounds that current and future sources of funding or support will be more than adequate for the academy trusts needs. We have considered a period of twelve months from the date of approval of the financial statements. We believe that no further disclosures relating to the academy trust's ability to continue as a going concern need to be made in the financial statements.

#### **Grants and donations**

22. Grants made by the Department of Education and Education and Skills Funding Agency have been applied for the purposes intended and the Accounting Officer has ensured regular and proper use and value for money of monies received from government.
23. All other grants, donations and other income, the receipt of which is subject to specific terms or conditions, have been notified to you. There have been no breaches of terms or conditions in the application of such income.
24. The academy trust has not been in receipt of any income relating to the year ended 31 August 2023 other than that recorded within the books.

We acknowledge our legal responsibilities regarding disclosure of information to you as auditors and confirm that so far as we are aware, there is no relevant audit information needed by you in connection with preparing your audit report of which you are unaware.

We confirm that so far as we are aware, there is no relevant other information needed by you in connection with preparing your reporting accountant's assurance report on regularity of which you are unaware.

Each Trustee has taken all the steps that he/she ought to have taken as a Trustee in order to make themselves aware of any relevant audit other information and to establish that you are aware of that information.

Yours faithfully



.....  
**Kings Cross Academy Trust**

Signed on behalf of the Board of Trustees

# **Kings Cross Academy Trust**

*4 Stable Street, London, N1C 4AB*

21/12/2023

Date: .....

Your ref: **KIN002**

BKL Audit LLP  
35 Ballards Lane  
London  
N3 1XW

Dear Sirs

## **Kings Cross Academy Trust**

The following representations are made on the basis of enquiries of management and staff with relevant knowledge and experience such as I consider necessary in connection with your assurance report on regularity to Kings Cross Academy Trust and the Education and Skills Funding Agency (ESFA) for the year ended 31 August 2023. These enquiries have included inspection of supporting documentation where appropriate and are sufficient to satisfy me that I can make each of the following representations. All representations are made to the best of my knowledge and belief.

### **General**

1. I have fulfilled my responsibilities as accounting officer under the requirements of the funding agreement between Kings Cross Academy Trust and the Secretary of State for Education the Academy Trust Handbook 2022.
2. I acknowledge my personal responsibility to Parliament for the regularity and propriety of the public finances for which I am answerable; for the keeping of proper accounts; for effective internal controls; for prudent and economical administration; for the avoidance of waste and extravagance; for achieving value for money; and for the efficient and effective use of all the resources in my charge.
3. I acknowledge my responsibility to notify the Trustee Board and the ESFA of any instances of material irregularity or impropriety, or non-compliance with the terms of the academy trust's funding agreement and have had due regard to the requirements of the Academy Trust Handbook 2022 in performing this duty.
4. Any instances of material irregularity, impropriety, or non-compliance discovered to date have been notified to the governing body and the ESFA.

5. Significant matters of which you should be aware have been brought to your attention including any instances of irregularity, impropriety or non-compliance with laws and regulations specific to the academy trust's authorising framework.
6. Full and free access has been granted to all records, correspondence, information and explanations that you have considered necessary to enable you to perform your work.

Yours faithfully

*K Baxter*

.....  
**Accounting Officer**  
**Kings Cross Academy Trust**

# KIN002 KINGS CROSS Accounts + LORS TO SIGN

Final Audit Report

2023-12-21

Created:	2023-12-20
By:	AcademyAudit@bkl.co.uk AcademyAudit@bkl.co.uk (AcademyAudit@bkl.co.uk)
Status:	Signed
Transaction ID:	CBJCHBCAABAAVnnJXRSK5mLyjylcec1qhNJfUeOiG6I1

## "KIN002 KINGS CROSS Accounts + LORS TO SIGN" History

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2023-12-20 - 18:20:45 GMT
- Document emailed to Michael Lightbound (michael.lightbound@argentllp.co.uk) for signature  
2023-12-20 - 18:26:27 GMT
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2023-12-20 - 19:18:38 GMT
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2023-12-20 - 21:50:00 GMT
- Document e-signed by Robert Evans (robert.evans@argentllp.co.uk)  
Signature Date: 2023-12-20 - 21:50:44 GMT - Time Source: server
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2023-12-20 - 21:50:46 GMT
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- Signer kay.baxter@kingscrossacademy.org.uk entered name at signing as K Baxter  
2023-12-21 - 09:56:40 GMT

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2023-12-21 - 10:20:06 GMT

 Signer jake.lew@bkl.co.uk entered name at signing as BKL Audit LLP

2023-12-21 - 10:20:22 GMT

 Document e-signed by BKL Audit LLP (jake.lew@bkl.co.uk)

Signature Date: 2023-12-21 - 10:20:24 GMT - Time Source: server

 Agreement completed.

2023-12-21 - 10:20:24 GMT